Company registration number 04337963 (England and Wales)

North Staffs Ski Club Limited

Annual report and unaudited financial statements

For the year ended 31 August 2026

North Staffs Ski Club Limited

Company information

Directors	Mrs A G Loton	
	Mr T V Boulton	
	Mr P D Knapper	
	Mr C J Timmis	
	Mr I Shakespeare	
	Mrs S E Barnett	
	Ms E Bagshaw	
	Miss Clare Hammond	(Appointed 31 October 2025)
Secretary	Mr J M Daines	
Company number	04337963	
Registered office	Kidsgrove Ski Centre Bathpool Park Kidsgrove Staffordshire ST7 4EF	
Accountants	DJH Business Advisers Limited The Glades Festival Way Festival Park Stoke-on-Trent Staffordshire ST1 5SQ	

North Staffs Ski Club Limited

Contents

	Page
Directors' report	1 - 2
Accountants' report	3
Statement of income and retained earnings	4
Statement of financial position	5
Notes to the financial statements	6 - 9

North Staffs Ski Club Limited

Directors' report

For the year ended 31 August 2026

The directors present their annual report and financial statements for the year ended 31 August 2026.

The principal activity of the company continued to be that of a members ski club.

Review of business

I am pleased to say that the changes to the building which were completed in September 2025 have proved to be a great success. The enlarged ski and boot room has enabled speedier and more efficient issue of skis and boots. Members have commented that it is a great improvement. It is difficult to imagine how we managed on Sunday mornings when 40 to 50 families descended for beginner lessons and Junior Club.

The 2026 club holiday to Cervinia, although it was a late change of resort, it was a great success. Many thanks must go to Clare Hammond and Chris Hough.

The club is very fortunate to have so many ski instructors/coaches willing to give their time to pass on their expertise to beginner skiers and members. Opportunities were made available for the instructors/ coaches to participate in courses at the slope towards improving their skiing/coaching skills. The club continues to develop enthusiastic skiers towards becoming instructors and recently 6 candidates passed their Level 1 qualification.

The Financial Management Team have continued to tightly control expenditure. Our thanks go to them for their ongoing dedication towards keeping us solvent. The treasurer will outline the years accounts.

The club is affiliated to Snowsport England and continues to operate under Snowsport England guidelines, adopting their Safeguarding and Protecting Policy. The club undertakes to provide a high quality and welcoming environment for participants in the sport.

Children’s lessons remain greatly in demand; there is a waiting list for 6-year-olds and many who gain their level 1 Blue Award continue in the Junior Club progressing through more awards. There are currently 39 active members of the Junior Club working towards awards ranging from Blue Level 2 to Black level 8.

The club has been in demand from scout groups wanting to provide an outdoor sporting experience for their groups. As schools have returned to taking groups of pupils on skiing holidays the demand has risen both from school groups and individuals wanting to complete a beginner’s course of lessons.

The freestyle slope was again in demand from Snowsport England who held Futures Sessions on the slope (Futures Project supports and encourages young people in the UK to get involved in snow sports in a fun and progressive way). Freestyle/ Recreational Fridays continue to be successful; some features have been updated and a new ramp constructed.

Once again, many thanks must go to all who have played a part in keeping our very successful club running during the last twelve months. Particularly to those who run and maintain the kitchen so that it continues to meet the Level 5 Food Hygiene rating awarded by Newcastle Borough Council, to those who work tirelessly in the boot room, to the instructors who pass on their knowledge and enthusiasm to the members and to the beginners learning to ski. Thanks must go to those who provide continuous ongoing maintenance to the ski slope and tow.

We must not underestimate the skills of the volunteers, their willingness to learn new skills and undertake new methods of working. We are lucky to have so many people willing to give so much time and energy to the club. It is rewarding to see the staff working together to make people feel welcome.

North Staffs Ski Club Limited

Directors' report (continued)

For the year ended 31 August 2026

Directors
The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mrs J M Stackhouse	(Resigned 30 September 2025)
Mrs A G Loton	
Mr T V Boulton	
Mr P D Knapper	
Mr C J Timmis	
Mr E J Hartley	(Resigned 30 September 2025)
Mr G G Loton	(Resigned 30 September 2025)
Mr I Shakespeare	
Mr S W Jones	(Resigned 7 November 2025)
Mrs S E Barnett	
Ms E Bagshaw	
Miss Clare Hammond	(Appointed 31 October 2025)

Small companies exemption
This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

On behalf of the board

Mrs A G Loton
Director

28 October 2026

North Staffs Ski Club Limited

Accountants' report to the board of directors on the preparation of the unaudited statutory financial statements of North Staffs Ski Club Limited for the year ended 31 August 2026

In order to assist you to fulfil your duties under the Companies Act 2006, we have prepared for your approval the financial statements of North Staffs Ski Club Limited for the year ended 31 August 2026 which comprise the statement of income and retained earnings, the statement of financial position and the related notes from the company's accounting records and from information and explanations you have given us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at https://www.icaew.com/regulation.

This report is made solely to the board of directors of North Staffs Ski Club Limited, as a body, in accordance with the terms of the engagement letter . Our work has been undertaken solely to prepare for your approval the financial statements of North Staffs Ski Club Limited and state those matters that we have agreed to state to the board of directors of North Staffs Ski Club Limited, as a body, in this report in accordance with ICAEW Technical Release 07/16 AAF. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than North Staffs Ski Club Limited and its board of directors as a body, for our work or for this report.

It is your duty to ensure that North Staffs Ski Club Limited has kept adequate accounting records and to prepare statutory financial statements that give a true and fair view of the assets, liabilities, financial position and surplus of North Staffs Ski Club Limited. You consider that North Staffs Ski Club Limited is exempt from the statutory audit requirement for the year.

We have not been instructed to carry out an audit or a review of the financial statements of North Staffs Ski Club Limited. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory financial statements.

DJH Business Advisers Limited
Accountants
The Glades
Festival Way
Festival Park
Stoke-on-Trent
Staffordshire
ST1 5SQ
28 October 2026

North Staffs Ski Club Limited

Statement of income and retained earnings

For the year ended 31 August 2026

	2026 £	2025 £
Income	92,074	81,544
Cost of sales	(5,737)	(7,042)
Gross surplus	86,337	74,502
Administrative expenses	(74,465)	(73,150)
Other operating income	2,956	2,956
Operating surplus	14,828	4,308
Interest receivable and similar income	1,509	2,051
Surplus before taxation	16,337	6,359
Tax on surplus	-	-
Surplus for the financial year	16,337	6,359
Retained earnings brought forward	317,386	311,027
Retained earnings carried forward	333,723	317,386

North Staffs Ski Club Limited

Statement of financial position

As at 31 August 2026

	Notes	2026 £	2026 £	2025 £	2025 £
Fixed assets					
Tangible assets	**3**		323,237		331,195
Current assets					
Debtors	**4**	2,617		3,037	
Cash at bank and in hand		123,752		107,051	
		126,369		110,088	
Creditors: amounts falling due within one year	**5**	(10,783)		(15,841)	
Net current assets			115,586		94,247
Total assets less current liabilities			438,823		425,442
Creditors: amounts falling due after more than one year	**6**		(5,912)		(8,868)
Net assets			432,911		416,574
Reserves					
Other reserves			99,188		99,188
Income and expenditure account			333,723		317,386
Total members' funds			432,911		416,574

For the financial year ended 31 August 2026 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 28 October 2026 and are signed on its behalf by:

Mrs A G Loton
Director

Company registration number 04337963 (England and Wales)

North Staffs Ski Club Limited

Notes to the financial statements

For the year ended 31 August 2026

1 Accounting policies

Company information

North Staffs Ski Club Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Kidsgrove Ski Centre, Bathpool Park, Kidsgrove, Staffordshire, ST7 4EF.

1.1 Basis of preparation

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Income and expenditure

Income and expenses are included in the financial statements as they become receivable or due.

Expenses include VAT where applicable as the Club cannot reclaim it.

1.3 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Ski slope development costs	4% per annum on cost
Ski equipment and other plant and equipment	20% per annum on net book value
Matting and shock pads	15% per annum on net book value

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to surplus or deficit.

1.4 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.5 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1 Accounting policies (Continued)

1.6 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.7 Taxation

The Club is registered with HMRC as a Community Amateur Sports Club (CASC) and is therefore exempt from corporation tax on its income and gains to the extent that these fall within the exemptions available to CASCs and are applied for qualifying purposes (the promotion of participation in, and the provision of facilities for, eligible sports). No corporation tax liability has arisen in the year. Should income exceed the exemption limits, or be applied for non-qualifying purposes, tax would be charged on the excess. No deferred tax has been recognised.

1 Accounting policies (Continued)

1.8 Government grants

Grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

2 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

	2026 Number	2025 Number
Total	-	-

3 Tangible fixed assets

	Ski slope development costs	Ski equipment and other plant and equipment	Matting and shock pads	Total
	£	£	£	£
Cost				
At 1 September 2025	523,049	141,666	313,842	978,557
Additions	-	15,122	15,711	30,833
At 31 August 2026	523,049	156,788	329,553	1,009,390
Depreciation and impairment				
At 1 September 2025	280,014	128,733	238,615	647,362
Depreciation charged in the year	20,916	4,854	13,021	38,791
At 31 August 2026	300,930	133,587	251,636	686,153
Carrying amount				
At 31 August 2026	222,119	23,201	77,917	323,237
At 31 August 2025	243,035	12,933	75,227	331,195

4 Debtors

	2026	2025
Amounts falling due within one year:	£	£
Other debtors	2,617	3,037

5 Creditors: amounts falling due within one year

	2026	2025
	£	£
Other creditors	10,783	15,841

6 Creditors: amounts falling due after more than one year

	2026	2025
	£	£
Other creditors	5,912	8,868

7 Members' liability

The company is limited by guarantee, not having a share capital and consequently the liability of members is limited, subject to an undertaking by each member to contribute to the net assets or liabilities of the company on winding up such amounts as may be required not exceeding £1.

8 Operating lease commitments

As lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, as follows:

	2026	2025
	£	£
Total commitments	40,500	-

North Staffs Ski Club Limited

Management information

For the year ended 31 August 2026

North Staffs Ski Club Limited

Detailed income and expenditure account

For the year ended 31 August 2026

	2026 £	2026 £	2025 £	2025 £
Income				
Memberships		42,229		36,966
Lessons		29,796		26,000
Other		1,613		1,178
Sweets and kitchen		16,571		14,977
Goods		483		540
Events		1,382		1,883
		92,074		81,544
Cost of sales				
Purchases and other direct costs				
Sweets and kitchen supplies	5,737		6,264	
Clothing for resale	-		778	
Total purchases and other direct costs	5,737		7,042	
Total cost of sales		(5,737)		(7,042)
Gross surplus	93.77%	86,337	91.36%	74,502
Other operating income				
Lottery grants		2,956		2,956
Administrative expenses				
Training	4,542		3,300	
Premises costs	1,350		904	
Power, light and heat	4,695		7,708	
Repairs and maintenance	8,938		4,968	
Insurance	8,052		7,880	
Computer running costs	-		30	
Subscriptions	2,765		6,763	
Accountancy	2,443		3,137	
Printing and stationery	191		215	
Advertising	1,858		3,186	
Telephone	749		651	
Sundry expenses	91		-	
Depreciation	38,791		34,408	
		(74,465)		(73,150)
Operating surplus		14,828		4,308
Interest receivable and similar income				
Bank interest received	1,509		2,051	
		1,509		2,051

North Staffs Ski Club Limited

Detailed income and expenditure account (continued)

For the year ended 31 August 2026

	2026 £	2026 £	2025 £	2025 £
Surplus before taxation	17.74%	16,337	7.80%	6,359